Building on a solid foundation

Building on a solid foundation Housing Development Finance Corporation (HDFC) not only pioneered mortgages in India 45 years ago but also turned the concept of selling mortgages into a profitable, professionally managed and world-class enterprise. It introduced the concept of 'Finance' as 'Service'. The trust that HDFC's customers and providers of capital have placed in it over the years has almost become legendary in the Indian corporate world. It has assisted over 10.2 million families.

HDFC's success in the mortgage industry and its spread across the financial services industry has made it a financial conglomerate with presence in banking, life insurance, non-life insurance, asset management, real estate fund, real estate and education finance. The banking venture, HDFC Bank is reckoned to be among the best in the business (On April 4, 2022, the Board of Directors of HDFC Limited and HDFC Bank Limited approved a composite scheme of amalgamation of HDFC Ltd with HDFC Bank, subject to requisite approvals from various regulatory and statutory authorities). The life insurance venture which was with the Aberdeen (Mauritius Holdings) 2006 Limited, a global investment company and the General Insurance with ERGO International AG of Germany a company of the Munich Re group, while the asset management company is in association with Aberdeen Investments (Formerly Standard Life Investments, UK). All of these diversifications have come over the last two decades thus creating a lot of value for its shareholders.

The diversifications that HDFC has made into various areas of financial services yield a small portion of HDFC's consolidated earnings but as these businesses enjoy rapid growth prospects over the next few years their share in the consolidated profits will increase pushing up overall returns for HDFC's shareholders. The banking, life insurance and asset management businesses have already achieved scale and have the necessary critical mass to expand rapidly. HDFC Bank is already a leader in consumer banking, capital markets and transaction banking, HDFC Mutual Fund is amongst country's leading Mutual Fund with average AUM of over ₹ 4.5 trillion. The life insurance business has a huge value creation potential, as the penetration of insurance products currently is very low in India.

HDFC's brand positioning comes from the solidity - both financial and managerial that the company is well known for. It has consistently striven for and acquired an excellent reputation for professionalism, transparency, integrity and an impeccable record of customer friendly services. These values have not only helped to sustain but it has also propelled the company further. And despite the rapidly growing and cut-throat competition especially from commercial banks it has gone from strength to strength in its core business due to its operating efficiency and its firm bastion of customers.

The cornerstone of HDFC's excellent brand strength emerges from its unrelenting focus on corporate governance, its high standards of ethics and clarity of vision, which percolates through the organization. HDFC was the only Indian's company named by the Ethisphere Institute, New York, on its list of the World's Most Ethical Companies 2011. Some other important recognitions include; Awarded as 'Best performing housing finance company' under PMAY in Oct 2022. Awarded as the 'Best Private Sector Financial Institution' for PMAY-CLSS at PMAY- Affordable Housing Awards 2019, Awarded as 'Best Performing Primary Lending Institution' under CLSS for EWS/LIG category and second best for MIG category by Honorable Prime Minister Shri. Narendra Modi in 2018. Felicitated for being the 'Leader' in corporate governance at the Annual Announcement of 'IFC-IiAS-BSE Governance Scores, an initiative of the BSE Limited and International Finance Corporation (IFC) in 2018, 2019 and 2022. Awarded as 'Company of The Year' at The Economic Times Awards For Corporate Excellence for the year 2020. Recognized as one of the most sustainable Indian companies by Sustain Labs Paris in association with

Business World Magazine in 2021 and 2020. Awarded as 'Best Audit Committee - 2019' at the 7th Asia Business Responsibility eSummit & Award Ceremony by the Asian Centre for Corporate Governance & Sustainability. "Jury Special Award for Contribution to Advancing Financial Inclusion" at the 19th Inclusive Finance India Awards. "Technology Transformation Leader" Award at Mint Business Transformation Awards 2022. Winner under "Large Enterprises – Services Sector" category at Financial Express CFO Awards 2023. "M&A Deal of the Year" for the Proposed Merger of HDFC Ltd with HDFC Bank at the Mint's India Investment Summit 2023. Honored with 'Silver Award' by Vigyanlabs for leadership, commitment to sustainability and green computing and creating energy efficient environment. Certified as the Best Firm For Data Scientists to work for by Analytics India Magazine (AIM). Awarded "One of the TOP Five Best Boards" by Economic Times and Hay group for 2013 and 2014. Top Indian company in the "Financial Institutions/Non-Banking Financial Companies/Financial Services" category by the Dun & Bradstreet Corporate Awards, HDFC has won this award 12 times. Also as India's Leading Housing Finance Company at the Dun & Bradstreet BFSI and Fintech Awards 2023 for 6 years. Ranked 7th in the World's Top 10 Consumer Financial Services firms by Forbes for the five consecutive years in a row. Ranked one of India's top 50 "Best Companies to Work For in 2012" by The Great Place to Work® Institute, India in partnership with The Economic Times. Listed as the 'Most Admired Company in the Financial Sector in India' by the Wall Street Journal's Asia 2010 Survey and Best Home Loan provider by CNBC, CNBC Awaaz, Outlook money, NDTV, Bloomberg TV and many more.

HDFC has become a role model for a number of countries that have begun to establish their own housing finance institutions. Internationally, HDFC has undertaken consultancy assignments closely with the World Bank, USAID, the Asian Development Bank, United Nations and the Commonwealth Development Corporation (CDC) in a number of countries in Asia and Africa, which include Sri Lanka, Bangladesh, Indonesia, Bhutan, Nepal, Ghana, Egypt, Thailand, Philippines, Mauritius, Maldives, besides Jamaica, Russia among other countries.

The attention that investors, foreign and domestic alike are paying the company is understandable since the potential for the housing industry and the company is significant. A combination of favourable demographics, rapid urbanisation, rising aspirations of people of owning a home, improved affordability, continued tax benefits and government's flagship housing scheme viz., PMAY are key factors that have driven growth in the housing mortgage market and will continue to do so. The potential of the Indian housing mortgage is reflected in the housing shortage that housing mortgage is just 11 % of GDP as against 20% to 40% for most Asian countries, above 50% for developed countries and 66% & 60% in the UK and United States respectively, thus keeping the growth momentum alive for the sector and especially for HDFC.

4th May 2023